HARINGEY COUNCIL MEDIUM TERM FINANCIAL PLAN TO MARCH 2017

Appendix 1

	2013/14 Revised Base Budget £'000	Pre-Agreed Growth £'000	New Growth £'000	Pre-Agreed Savings £'000	New Savings £'000	Funding Adjustments £'000	Slippage £'000	2014/15 Revised Base Budget £'000	Pre-Agreed Growth £'000	New Growth £'000	Pre-Agreed Savings £'000	Funding Adjustments £'000	Slippage £'000	2015/16 Revised Base Budget £'000	New Growth £'000	Funding Adjustments £'000	Slippage £'000	2016/17 Revised Base Budget £'000
Service Areas (excluding Corporate Recharges and Capital Financing Costs)																		
Total Strategy and Performance	5,213	0	0	(129)	(636)	0	0	4,448	(130)	0	(60)	0	0	4,258	0	0	0	4,258
Total Adults and Housing	92,055	650	995	(1,200)	(3,058)	1,153	710	91,305	950	12,120	(365)	0	(710)	103,300	2,720	0	0	106,020
Total Place & Sustainability	44,209	(462)	4,960	(1,750)	(2,928)	0	1,070	45,099	0	(2,460)	(200)	0	(130)	42,309	(700)	0	(940)	40,669
Total Public Health	17,815	592	0	0	(820)	0	0	17,588	0	0	0	0	0	17,588	0	0	0	17,588
Total Children & Young People's Services	59,833	0	520	(3,785)	(1,407)	0	480	55,641	0	722	0	0	(480)	55,883	(1,122)	0	0	54,761
Sub-Total	219,125	780	6,475	(6,864)	(8,849)	1,153	2,260	214,080	820	10,382	(625)	0	(1,320)	223,337	898	0	(940)	223,295
Corporate Services																		
Total Corporate Resources	7,479	(330)	0	(455)	(780)	0	0	5,914	0	0	0	0	0	5,914	0	0	0	5,914
Total Chief Executive	22,046	310	150	(845)	(1,826)	0	91	19,926	(410)	250	0	0	(91)	19,675	0	0	0	19,675
Total Non Service Revenue	27,189	4,850	1,900	0	(3,338)	(3,559)	0	27,042	5,530	1,023	0	(5,530)	0	28,065	2,800	0	0	30,865
Total Contingencies and Provisions	12,237	6,000	4,000	0	(7,500)	0	0	14,737	5,000	500	0	0	0	20,237	5,500	0	0	25,737
Sub-Total	68,951	10,830	6,050	(1,300)	(13,444)	(3,559)	91	67,619	10,120	1,773	0	(5,530)	(91)	73,891	8,300	0	0	82,191
Total Funding Requirement	288,076	11,610	12,525	(8,164)	(22,293)	(2,406)	2,351	281,699	10,940	12,155	(625)	(5,530)	(1,411)	297,228	9,198	0	(940)	305,486
Funding Sources																		
Core Grants	29,992	0	0	0	0	2,623	0	32,615	0	16,473	0	(6,938)	0	42,150	0	(2,286)	0	39,864
New Homes Bonus	3,095	0	0	0	0	1,986	0	5,081	0	0	0	(722)	0	4,359	0	1,084	0	5,443
Revenue Support Grant	107,662	0	0	0	0	(19,675)	0	87,987	0	0	0	(25,927)	0	62,060	0	(16,049)	0	46,011
Returned New Homes Bonus	800	0	0	0	0	(356)	0	444	0	0	0	194	0	638	0	389	0	1,027
Council Tax	75,240	0	0	0	0	4,217	0	79,457	0	0	0	1,180	0	80,637	0	1,180	0	81,817
Retained Business Rates	18,577	0	0	0	0	1,239	0	19,816	0	0	0	994	0	20,810	0	666	0	21,476
Top Up	52,710	0	0	0	0	1,027	0	53,737	0	0	0	1,510	0	55,247	0	1,552	0	56,799
Surplus/(Deficit) on Collection Fund	(3,570)	3,570	0	0	0	7,519	0	7,519	0	0	0	(7,519)	0	0	0	0	0	0
Contribution from/(to) Reserves	3,570	(3,570)	400	0	0	(5,357)	0	(4,957)	0	286	0	4,671	0	0	0	(1,084)	0	(1,084)
Total Available Funding	288,076	0	400	0	0	(6,777)	0	281,699	0	16,759	0	(32,557)	0	265,901	0	(14,548)	0	251,353
Budget Gap	-							0						31,327				54,133

Appendix 2

Business Unit Cash Limits

	2014/15
	Cash Limit
	£000
Organisational Development & Committee	740
Local Democracy	832
Policy, Intelligence & Partnerships	1,998
Communications	878
Director of Strategy and Performance	0
Total Strategy and Performance	**4,448**
Director of Adults & Housing	744
Adults and Community Services	74,041
Community Housing Services	16,520
Total Adults and Housing	**91,305**
Director of Place & Sustainability	754
Single Front Line Services	28,950
Planning, Regeneration & Economy	2,697
Tottenham Team	2,086
Property	6,127
Leisure Services	915
Culture, Libraries & Learning	3,489
BSF Revenue/Direct Services	81
Total Place & Sustainability	**45,099**
Director of Public Health	17,588
Total Public Health	**17,588**
Director of Corporate Resources	201
Corporate Finance	4,253
Corporate Procurement	1,460
Total Corporate Resources	**5,914**
Prevention and Early Intervention	10,013
Children & Families	44,686
Director's Budget	942
Total Children & Young People's Services	**55,641**
Chief Executive	2,168
Electoral Service	619
Human Resources	1,879
Revenues, Benefits & Customer Services	6,553
Legal services	-1,665
Information Technology	10,372
Total Chief Executive	**19,926**
Non Service Revenue	**41,779**
TOTAL FUNDING REQUIREMENT	**281,699**

Appendix 3

New Growth Proposals

Ref	Proposed Use of Investment & Justification (KPIs etc)	2014/15 £'000	2015/16 £'000	2016/17 £'000	Total £'000	Why is this needed? / What outcomes will be achieved? (e.g. impact on P.I.)
	Children and Young People					
1	Enhancement of secondary school pupils' personal finance skills	60			60	Provision in conjunction with the Haringey Credit Union of resources to educate pupils in management of personal finances -year 7 pupils only and with provision to access only after 2 years
2	Extend free music tuition to year 6 pupils	35			35	Children in Y4 and 5 currently receive whole class instrumental tuition and Y5 continuers programmes; Y6 Parents are currently charged for these programmes. The proposal is to extend current provision into Y6 which will benefit an estimated 700 children
3	Saturday Morning Music Centre at Gladesmore	25			25	Expand the provision at Gladesmore to set up bands for children who have progressed well through the free whole class lessons in schools but are unable to attend the after-school sessions we run at the Music Centre. This funding would maintain and expand the provision next term, benefitting around 160 children and young people.
Total Children's Services		120	0	0	120	

Ref	Proposed Use of Investment & Justification (KPIs etc)	2014/15 £'000	2015/16 £'000	2016/17 £'000	Total £'000	Why is this needed? / What outcomes will be achieved? (e.g. impact on P.I.)
	Place & Sustainability					
4	Strategic land and property acquisition	1,900			1,900	The revenue effects of an estimated £50m fund to acquire strategically important development sites associated with regeneration activities.
5	Tottenham Programme	1,300	600	(700)	1,200	Creation of Programme budget for resources to support the Tottenham regeneration programme. Profile of spend likely to flex.
6	Buy one get one free police resource offer in addition to the Local Policing Model (LPM)	200			200	Funding for additional police officers which would offer increased flexibility and visibility and have the benefit of offering additional impact. These officers would be deployed to specific wards to enhance support to the existing neighbourhood policing teams e.g. Noel Park and Harringay including parks and open spaces within the same, e.g. Duckett's Common
7	Pothole Investment	360	(360)		0	This funding will maintain the 2013/14 levels of investment into 2014/15 continuing the improvement programme.
8	Planning/ Development Management	200			200	Resources to support the level of planning applications being received.
Total Place & Sustainability		3,960	240	(700)	3,500	

	GRAND TOTAL	4,080	240	(700)	3,620	

DSG 2013-14 and 2014-15 (Indicative)

Appendix 4

	Notes	Pupil Numbers	Funding Rate £	Schools Block £	Early Years Block £	High Needs Block £	Total £
DSG 2013-14 (July 2013)	1						
SB Base		30,589	5,878.44	179.816			
EYB Base	2	2,358	5,345.46		12.605		
HNB Base						29.920	
2 Yr Old Funding					3.699		
3 Yr Old Transition					0.900		
Induction of NQTs				0.047			
Former Non Maintained Special Schools						0.023	
Reported to Forum September 2013				179.863	17.204	29.943	227.009
DSG 2014-15 (December 2013)							
SB Base	1	30,707	5,878.44	180.509			
EYB Base	2	2,358	5,345.46		12.605		
HNB Base						29.920	
2 Yr Old Funding					5.048		
3 Yr Old Transition							
Induction of NQTs				0.047			
Net increase in post 16 funding						0.903	
Former Non Maintained Special Schools						0.023	
Removal of Carbon Reduction Funding	3			-0.258	-0.025	-0.016	
				180.298	17.628	30.830	228.755

Notes:
1. DSG allocations are before academy recoupment.
2. The two EYB Bases use the January 2013 pupil count and will be updated when the January 2014 count is available.
3. The Carbon Reduction Commitment no longer applies to schools and education funding has been reduced to compensate the Treasury for this loss of funding.

Appendix 5a

HRA Summary	2013/14 Current Budget £000s	2014/15 Increase / (Decrease) £000s	2014/15 Draft Budget £000s	2015/16 Increase / (Decrease) £000s	2015/16 Draft Budget £000s	2016/17 Increase / (Decrease) £000s	2016/17 Draft Budget £000s
Rental Income	(82,048)	(1,864)	(83,912)	(1,986)	(85,898)	(2,226)	(88,124)
Non Dwelling Rents	(2,396)	(32)	(2,428)	(42)	(2,470)	(42)	(2,512)
Leasehold Service Charge Income	(6,350)	(626)	(6,976)	(701)	(7,677)	(106)	(7,783)
Tenant Service Charge Income	(10,113)	450	(9,663)	(210)	(9,873)	(221)	(10,094)
Miscellaneous Income	(5,994)	(598)	(6,592)	(706)	(7,298)	(785)	(8,083)
Housing Management Costs & NNDR	5,909	491	6,400	621	7,021	691	7,712
Repairs & Maintenance	0	4,540	4,540	0	4,540	0	4,540
Bad Debt Provision	1,524	735	2,259	50	2,309	55	2,364
Service Charge Costs	6,791	387	7,178	185	7,363	166	7,529
Total Managed Accounts	**(92,677)**	**3,483**	**(89,194)**	**(2,789)**	**(91,983)**	**(2,468)**	**(94,451)**
Temporary Accommodation	(1,233)	24	(1,209)	(12)	(1,221)	(12)	(1,233)
Community Alarm & Supported Housing	399	(31)	368	4	372	4	376
Other Property Costs	2,314	(649)	1,665	83	1,748	87	1,835
HIERS/RegenerationTeam	225	385	610	0	610	0	610
Feasibility Studies of Estate Renewal	550	150	700	0	700	0	700
Consultation and comms re Estate Renewal		500	500	0	500	0	500
Place and Sustainability Recharges	941	170	1,111	0	1,111	0	1,111
Housing GF + CDC Recharges	2,912	13	2,925	44	2,969	40	3,009
Bad Debt Provision - Hostels	62	2	64	2	66	0	66
Pension Contributions Increase		1,100	1,100	0	1,100	0	1,100
Capital	35,048	(22)	35,026	1,186	36,212	575	36,787
Homes for Haringey Management Fee	34,855	(3,187)	31,668	(1,583)	30,085	(1,504)	28,580
Homes for Haringey Overheads	4,131	103	4,234	106	4,340	109	4,449
Total Retained Accounts	**80,204**	**(1,442)**	**78,762**	**(171)**	**78,592**	**(702)**	**77,890**
TOTAL HOUSING REVENUE ACCOUNT	**(12,473)**	**2,041**	**(10,432)**	**(2,960)**	**(13,391)**	**(3,170)**	**(16,581)**

Planned Opening HRA Balance	(19,002)		(17,808)		(13,164)		(10,555)
In Year Surplus	(12,473)		(10,432)		(13,391)		(16,561)
Capital Programme	10,667		15,076		16,000		16,500
Funding for Staff Redundancies (if required.)	3,000						
Planned Closing Balance	(17,808)		(13,164)		(10,555)		(10,616)

Appendix 5b

Housing Revenue Account - Proposed Savings

Item	Proposed Efficiency Saving	2014-15 over 2013-14 £'000	Total £'000	Posts Affected (FTE)	Impact on Performance (Service Delivery)
DA-1	Restructure of Corporate Services	787	**787**	19.2	The restructure will eliminate duplication and support improvements in co-ordination, planning and strategy development
DA-2	Restructure of Surveying Function	227	**227**	7	Largely a reduction in duplication of tasks between teams. Minimal impact on performance
DA-3	Change from scheduled inspection of windows to reactive repair.	400	**400**	0	A communication campaign will make tenants aware of the need to report defective windows
DA-4	Temporary Accommodation + Adaptations Works	194	**194**	0	The volume of work has been falling. No impact on the standard of work
DA-5	Other HRS Efficiencies	541	**541**	36 (note 1)	The HRS improvement plan is achieving cost reductions in staffing, materials and subcontracting. This is an efficiency improvement and there is no impact on performance
DA-6	Unifying the Housing Service	277	**277**	4.5	By working more closely with LB Haringey it will be possible to reduce duplication and remove posts
DA-7	Contingency/Central Costs	191	**191**	0	No impact on services
DA-8	To Be Identified	570	**570**	0	
			0	0	
	Sub-Total	**3,187**	**3,187**	**67**	

Appendix 6

Draft Capital Programme 2014/15 to 2016/17

Ref. No.	Name of Capital Scheme	Business Unit	Total Planned Expenditure Budget: Proposed Original Budget 2014/15 £'000	Indicative Original Budget 2015/16 £'000	Indicative Original Budget 2016/17 £'000	Total £'000
Place and Sustainability						
1	TfL - Corridors/Neighbourhood/Smarter Travel	Single Frontlin	2,173	2,198	2,198	6,569
2	TfL - Local Transport	Single Frontlin	100	100	100	300
3	TfL - Principal Road Maintenance	Single Frontlin	571	571	571	1,713
4	TfL - Bridges	Single Frontlin	1,539	3,227	2,765	7,531
5	TfL - Wood Green Town Centre	Single Frontlin	2,449	0	0	2,449
6	TfL - Cycling Programme	Single Frontlin	315	350	359	1,024
7	Northumberland Park Accessibility and Parking	Operational S	97	1,143	485	1,725
8	Myddleton Road PSICA - English Heritage	Strategy and	190	0	0	190
9	Western Road Depot	Single Frontlin	300	0	0	300
10	Tottenham Regeneration	Tottenham Re	500	4,800	0	5,300
11	Street lighting investment programme	OS&CS Single	400	400	400	1,200
12	Planned carriageway and footway works	OS&CS Single	4,500	500	500	5,500
13	Road safety and structures	OS&CS Single	150	150	150	450
14	Parking infrastructure	OS&CS Single	300	300	300	900
15	Tree planting programme	OS&CS Single	65	70	75	210
16	Bruce Castle	OS&CS Leisu	0	141	849	990
17	Council buildings condition works	OS&CS Asset	660	750	750	2,160
18	Capital programme delivery	Property & Ca	50	50	50	150
19	Stroud Green - Finsbury Park	Strategy and	50	20	0	70
20	Smart Working Project	Property & Ca	1,575	17	0	1,592
19	Reprovision of civic functions	Property & Ca	100	1,000	1,900	3,000
20	Hornsey Town Hall	Property & Ca	1,784	2,672	1,451	5,907
21	Dilapidations	Property & Ca	300	0	0	300
22	Asset disposals	Property & Ca	100	100	100	300
23	Parks Infrastructure	OS&CS Single	400	0	0	400
24	Technopark	Property & Ca	17,300	1,500	0	18,800
Total Place and Sustainability			**35,968**	**20,059**	**13,003**	**69,030**
Children & Young People's Service						
1	Hornsey School Sports Hall Roof	CYPS	600	0	0	600
2	Fortismere - Outdoor football pitch drainage	CYPS	100	0	0	100
3	Other secondary school lifecycle	CYPS	200	200	200	600
	Sub-total Programme		**900**	**200**	**200**	**1,300**
4	Rhodes Expansion Phase 3	CYPS	84	0	0	84
5	Welbourne Expansion	CYPS	622	0	0	622
6	Alexandra Expansion	CYPS	28	0	0	28
7	Future permanent expansions	CYPS	1,090	5,040	4,720	10,850
8	Future temporary expansions	CYPS	500	500	0	1,000
9	Provision for 2 year olds	CYPS	737	0	0	737
	Sub-total Primary and Pre-School Programme		**3,061**	**5,540**	**4,720**	**13,321**
	Planned Asset Improvement					
10	Planned asset improvement -primary estate	CYPS	620	1,852	1,753	4,225
11	Planned asset improvement - Belmont Infant Windov	CYPS	150	100	0	250
12	School Kitchen enhancments	CYPS	200	200	200	600
13	Electrical rewires - Campsbourne	CYPS	10	0	0	10
14	Electrical rewires - Muswell Hill	CYPS	250	0	0	250
15	Electrical rewires - Stroud Green	CYPS	250	0	0	250
	Sub-total Planned Asset Improvement		**1,480**	**2,152**	**1,953**	**5,585**
16	Programme Delivery costs	CYPS	800	800	800	2,400
17	Carer Home Adaptations	CYPS	100	100	100	300
18	Contingency	CYPS	0	1,000	3,805	4,805
	Sub-total		**900**	**1,900**	**4,705**	**7,505**
	Devolved School Capital	CYPS	550	550	550	1,650
Total Children & Young People			**6,891**	**10,342**	**10,875**	**29,361**

Adults and Housing						
1	Major Adaptations in Non Council Owned Properties	Adult Services	1,536	1,536	1,536	**4,608**
2	Compulsory Purchase - empty propertiesFunding to	Housing	500	500	500	**1,500**
Total Adults and Housing			**2,036**	**2,036**	**2,036**	**6,108**
Housing Services (Housing Revenue Account (HRA))						
1	Mechanical & Electrical	Homes for Ha	2,500	3,500	3,500	**9,500**
2	Asbestos Removal	Homes for Ha	160	160	160	**480**
3	Boiler Replacements	Homes for Ha	5,000	5,000	5,000	**15,000**
4	Lift Improvements	Homes for Ha	2,000	1,000	1,000	**4,000**
5	Structural Works	Homes for Ha	200	200	200	**600**
6	Capitalised Repairs and Minor Works	Homes for Ha	420	420	420	**1,260**
7	Extensive Void Works	Homes for Ha	500	500	500	**1,500**
8	Professional Fees	Homes for Ha	1,790	1,790	1,790	**5,370**
9	Decent Homes Works	Homes for Ha	37,980	32,938	0	**70,918**
10	Successor Programme	Homes for Ha	0	0	25,000	**25,000**
11	Disabled Adaptations	Homes for Ha	1,200	1,200	1,200	**3,600**
12	Estate Improvements	Homes for Ha	1,000	1,000	1,000	**3,000**
13	Energy Conservation	Homes for Ha	100	100	100	**300**
14	Security/CCTV	Homes for Ha	500	1,000	1,000	**2,500**
15	Stock Survey	Homes for Ha	700	0	0	**700**
16	Fire Safety	Homes for Ha	1,000	3,000	3,000	**7,000**
17	Planned Preventative Maint	Homes for Ha	2,000	2,000	4,000	**8,000**
18	Internal Communal Flooring	Homes for Ha	200	800	800	**1,800**
19	Estate Roads & Pavements	Homes for Ha	50	50	50	**150**
20	Sheltered Flooring & Alarms	Homes for Ha	50	50	50	**150**
21	Supported Living	Homes for Ha	650	500	500	**1,650**
22	Conversions/ Employment	Homes for Ha	600	600	600	**1,800**
23	Infill New Build	Homes for Ha	5,420	8,130	0	**13,550**
Total Housing Services (Housing Revenue Account)			**64,020**	**63,938**	**49,870**	**177,828**
Corporate Resources & Assistant Chief Executive						
1	IT capital programme	IT	250	250	250	**750**
2	ReFit energy efficiency programme	Central Procu	968	0	0	**968**
3	Customer Service Transformation	Transformatio	2,000	1,080	600	**3,680**
4	Alexandra Palace annual Infrastructure programme	Alexandra Pal	500	500	500	**1,500**
5	Alexandra Palace (HLF)	Alexandra Pal	0	1,292	3,876	**5,168**
Total Corporate Resources & Assistant Chief Executive			**3,718**	**3,122**	**5,226**	**12,066**
Total Capital Programme			**112,633**	**99,497**	**82,263**	**294,393**